



40 YEARS

MINING | CIVIL | ENERGY | SAFETY

HALF-YEAR CONSOLIDATED RESULTS

FOR THE 6 MONTHS ENDED 30 JUNE 2026



AGENDA



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BUSINESS OVERVIEW

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OPERATIONAL OVERVIEW

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CLOSING AND Q&A

Danie Pretorius

CEO

Roelof Swanepoel

COO

André van Deventer

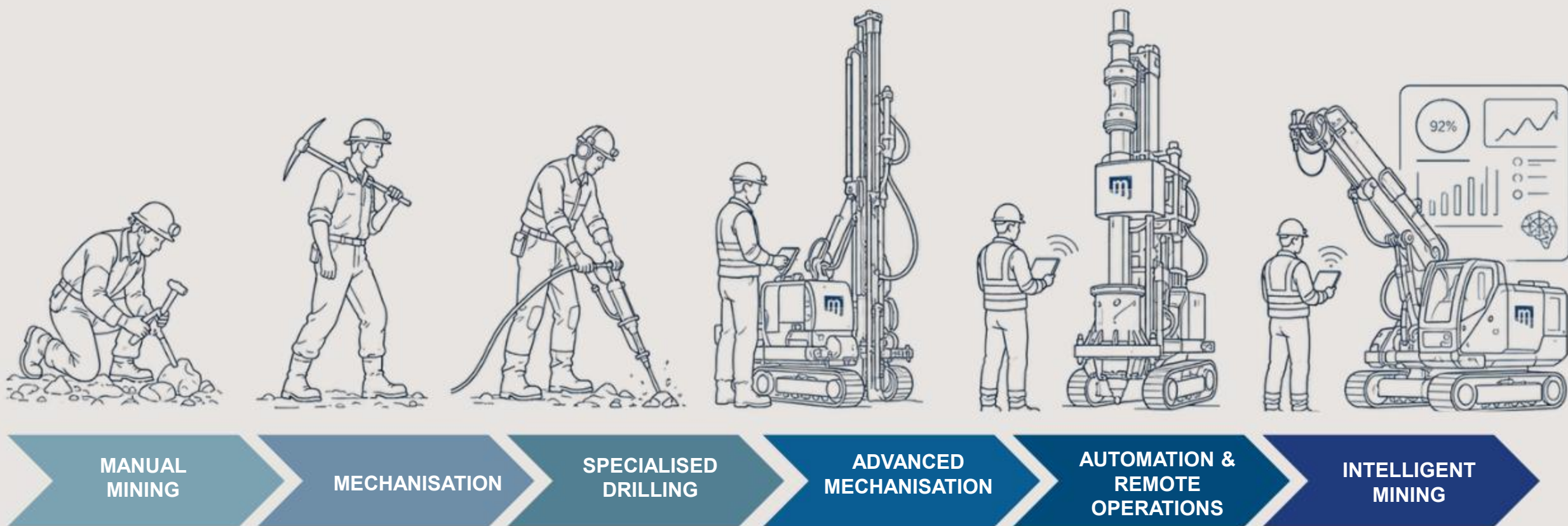
CFO

BUSINESS OVERVIEW

DANIE PRETORIUS, CEO



EVOLUTION OF MINING





SAFETY ZERO HARM

- Using of technology to remove people from Hazardous areas and environments such as robotics, automation intelligence systems focus on predictions



SPEED TO ORE

- Shaft Boring System
- Mobile Tunnel Boring

Significant impact on the ultimate value and NPV

Accelerating the supply of critical minerals and strategically derisking the potential future supply



DILUTION OF ORE

- Precision and surgical mining minimising waste mining by
- Applying mechanisation and advance cutting technologies and data driven control

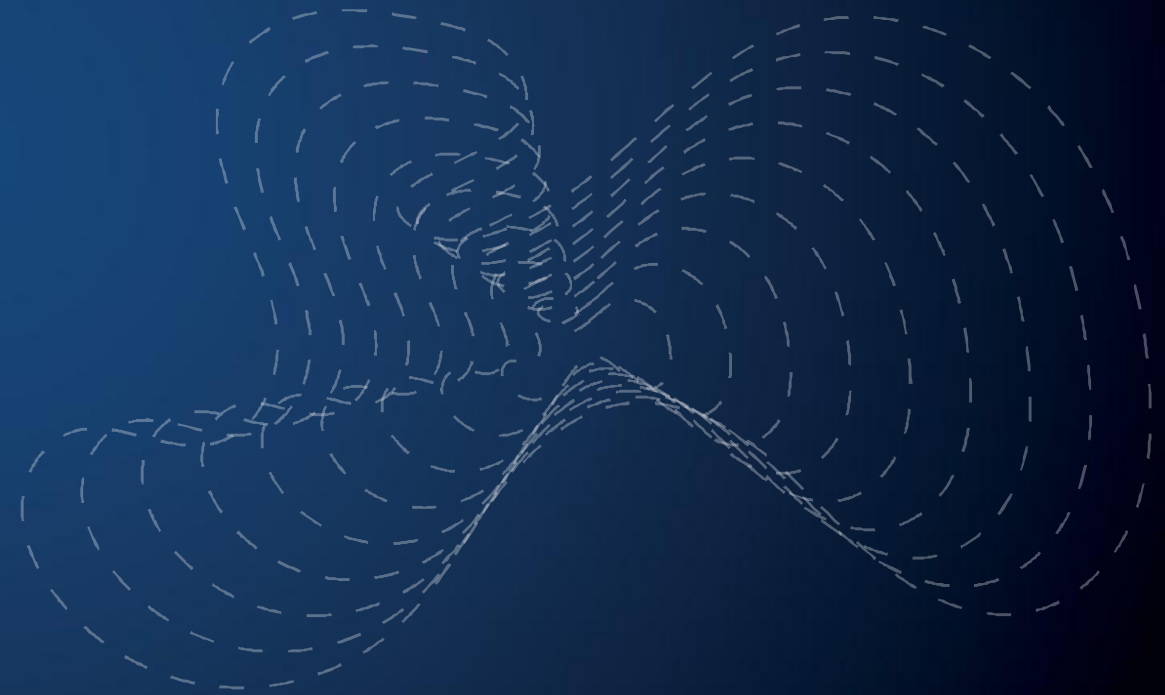


AI, DATA AND INTELLIGENT MINING

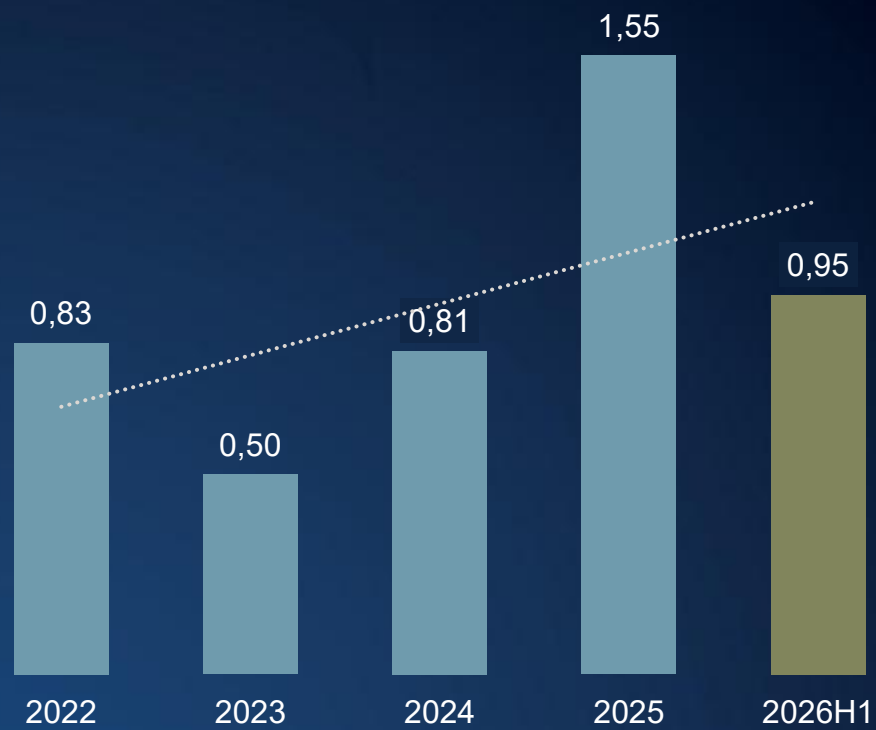
- Will become increasingly important for the mining eco system
- Will help to make better decisions, identify opportunities earlier, predict failures and optimise the operations

OPERATIONAL OVERVIEW

ROELOF SWANEPOEL, COO



LTIFR



LTIFR – Lost Time Injury Frequency Rate | per 1 million hours



R

ESPECT

A

CCOUNTABILITY

I

NNOVATION

S

AFETY

E

FFICIENCY

Workforce

3 341

(2025H1: 2 986)

Investment
in training

USD1.45m

(2025H1: USD1.4m)

Local Employment

97%

Gender Diversity

20%

(2025H1: 21%)

Differently abled
employees: **3.89%**
(Industry best)

Leadership and
Apprenticeship training



2026H1 REVENUE CONTRIBUTION BY BUSINESS PILLAR



**RAISE BORING AND
SUPPORT SERVICES**

78%

vs 2025H1

84%



**DIGITALISATION AND
SMART MINING**

13%

vs 2025H1

11%



SLIM DRILLING

4%

vs 2025H1

2%



**MECHANICAL ROCK
EXCAVATION AND CUTTING**

5%

vs 2025H1

3%



RAISE BORING AND SUPPORT SERVICES



RAISE BORING AND SUPPORT SERVICES

World record Raise bore
shaft

Autonomous drilling

First remote operated Blind
hole Machine





DIGITALISATION AND SMART MINING

AI-Powered Cameras

Underground networking –
the last mile communication

Missing Person Locator





SLIM DRILLING

Robotic rigs - Desert Elephant and Dragon Fly

Better information and faster decisions





MECHANICAL ROCK EXCAVATION AND CUTTING



MECHANICAL ROCK EXCAVATION AND CUTTING

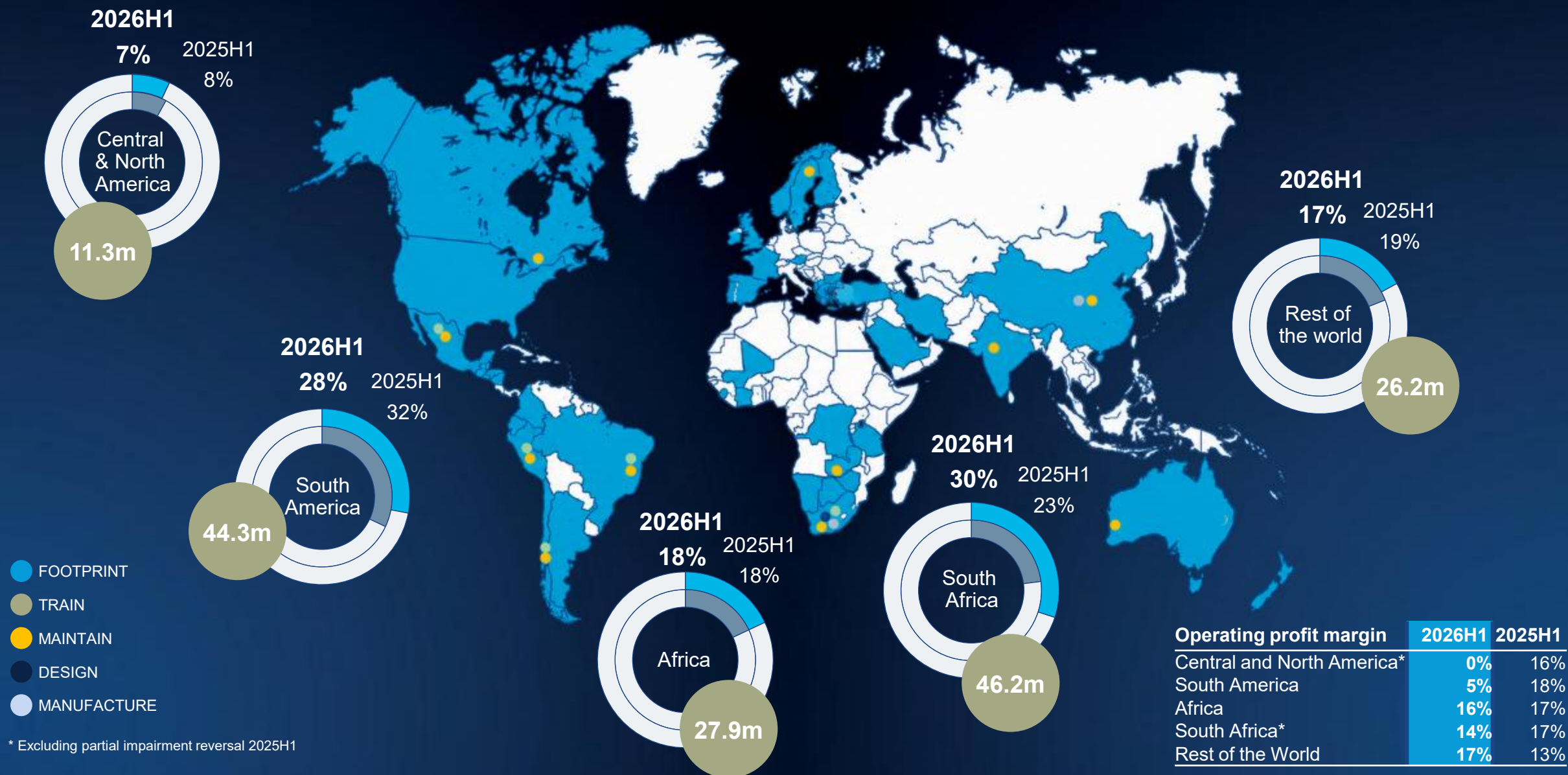
Mechanical Tunnelling

Mechanical Shaft Drilling

Non-Explosive Mining (Reef
cutting)



GEOGRAPHIC REVENUE DIVERSIFICATION

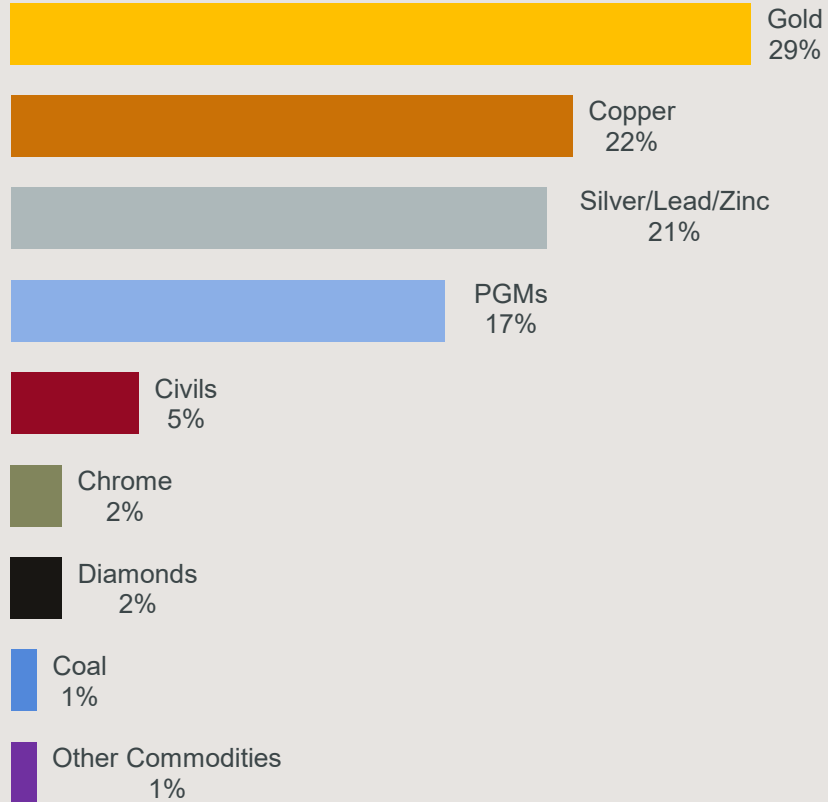




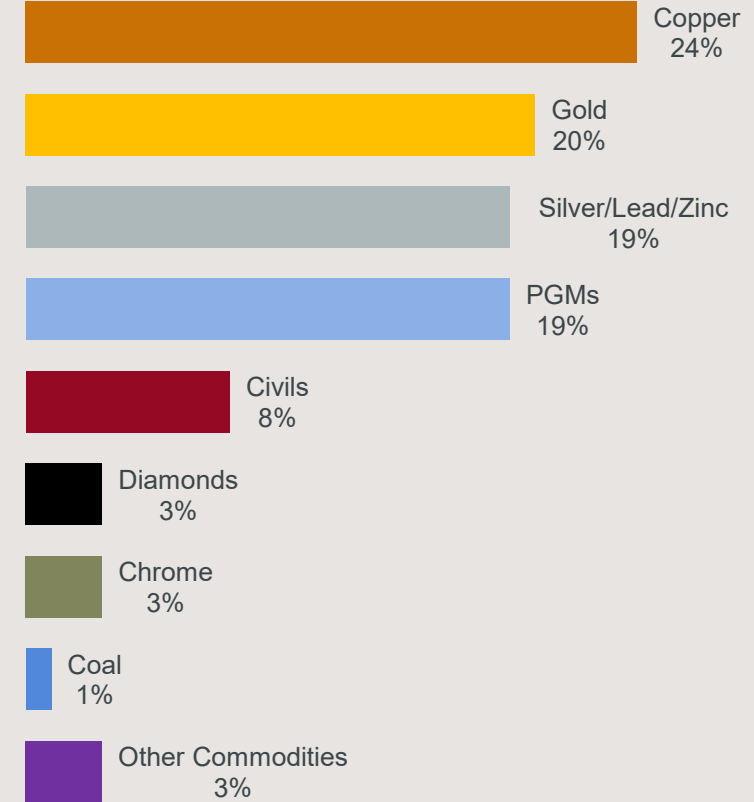
COMMODITY REVENUE DIVERSIFICATION



2026H1



2025H1



ARPOR SUMMARY PER ANNUM



	2026H1	2025	2024
Total Raise bore rigs	151	151	143
Utilisation %	64%	70%	73%
Fleet Mix ARPOR (USD)	181 026	173 857	167 244
> Large Raise bore rigs	103	103	96
Utilisation %	70%	76%	79%
ARPOR (USD)	200 888	198 641	192 742
< Large Raise bore rigs	48	48	47
Utilisation %	52%	59%	62%
ARPOR (USD)	123 308	106 446	101 282
Total Slim rigs*	76	76	76
Utilisation %	38%	53%	51%
ARPOR (USD)	44 486	53 729	66 164

ARPOR: Average monthly revenue per operating rig

* Includes rigs not under direct control

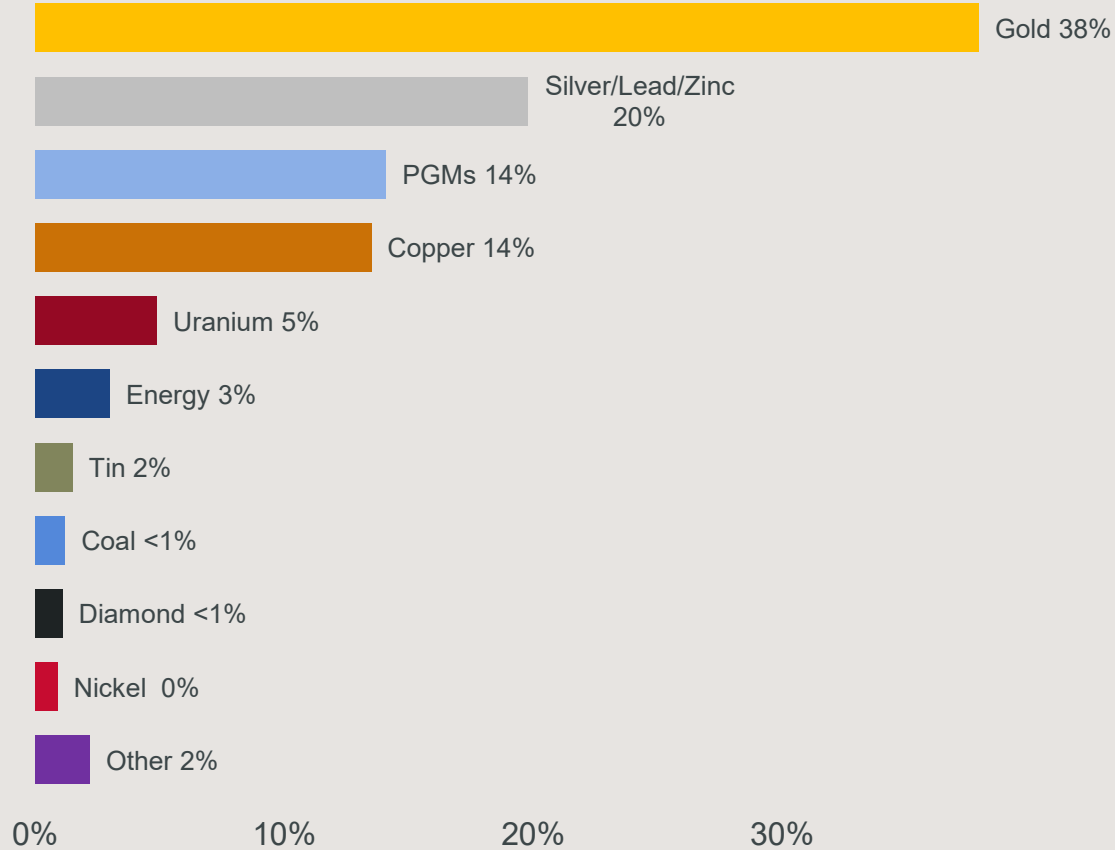
ORDERBOOK MOVEMENT



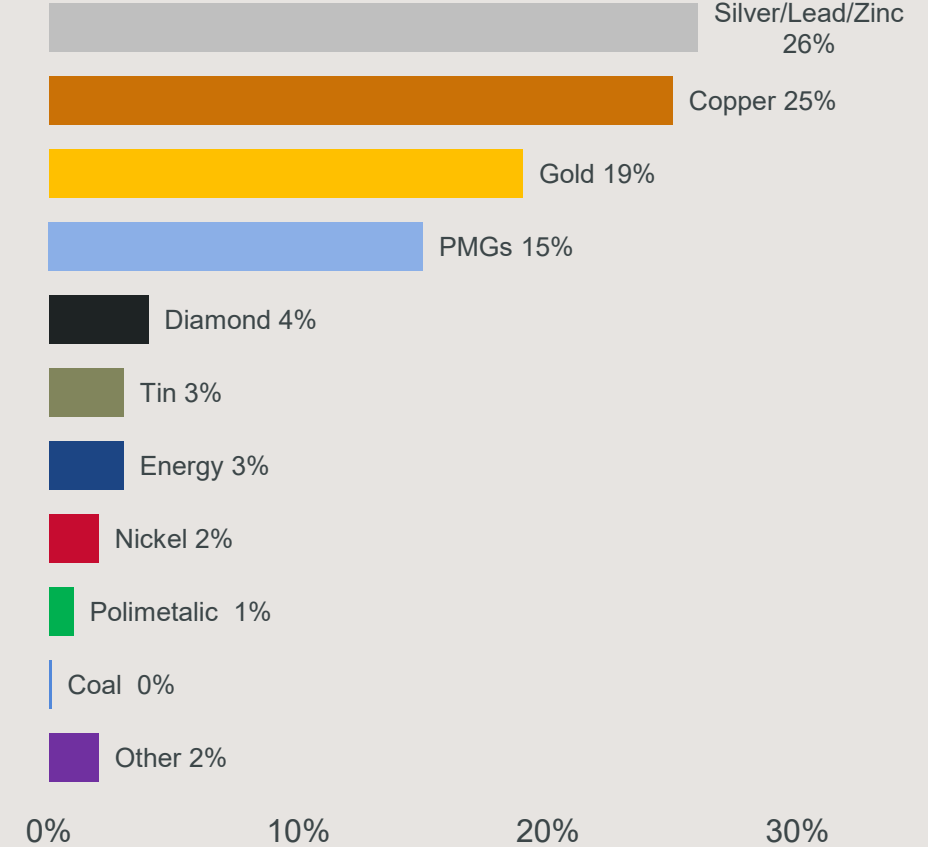
AWARDED ORDERS BY COMMODITY



2026H1



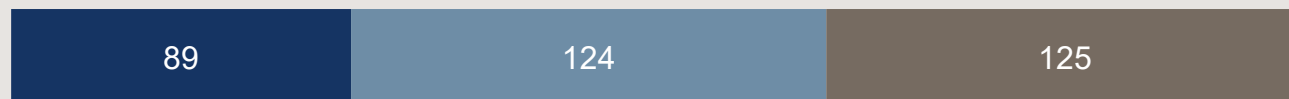
2025H1



*Total confirmed orders as per the date in the graph

USDm

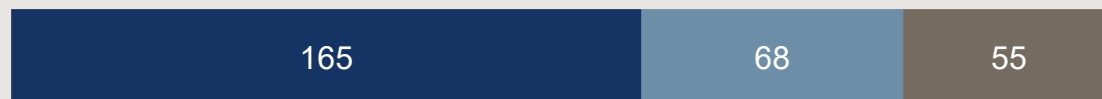
2028 and beyond



2027



2026



0

100

200

300

400

500

■ Awarded Work (100%)

■ Awaiting Adjudication (>70%)

■ Pipeline (>50%)

Total pipeline
USD1,062m

FINANCIAL OVERVIEW

ANDRÉ VAN DEVENTER, CFO



HIGHLIGHTS FOR THE PERIOD



Revenue increased
by **17.0%** to
record high of
USD155.8 million
for an interim period

Healthy liquidity,
with the current
ratio **1.92**

Improved capital
efficiency, with
ROCE (EBIT)
increasing to
15.3%

Focused strategic
capital investment
supporting **future
growth**

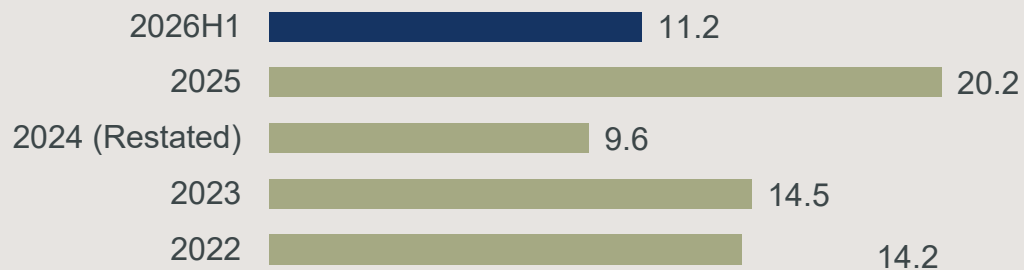


* Normalised

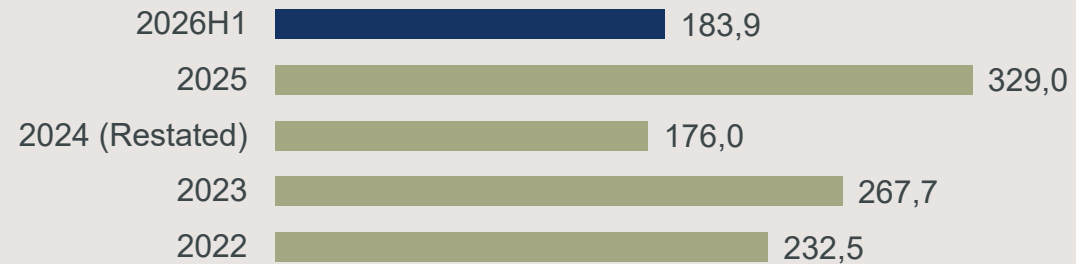
HEADLINE EARNINGS PER SHARE



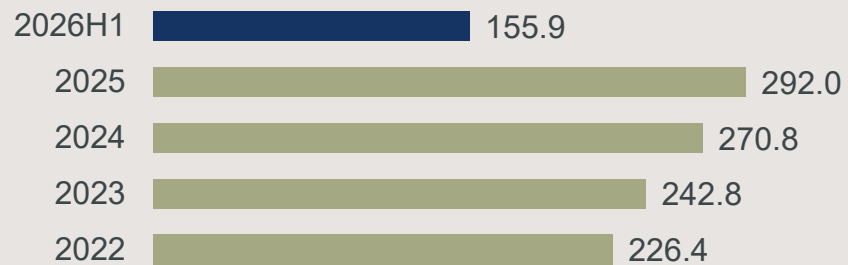
HEPS (USDc)



HEPS (ZARc)

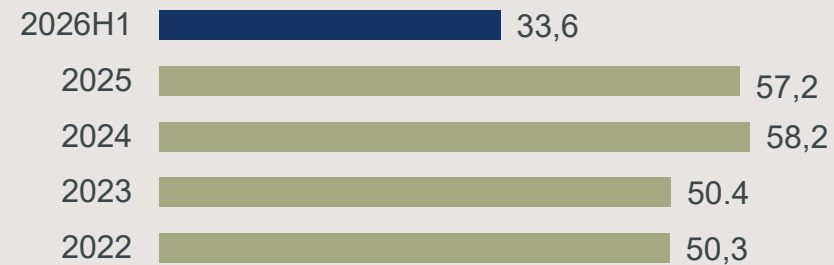


REVENUE (USDm)



EBITDA
21.6%
(2025H1:
21.1%)

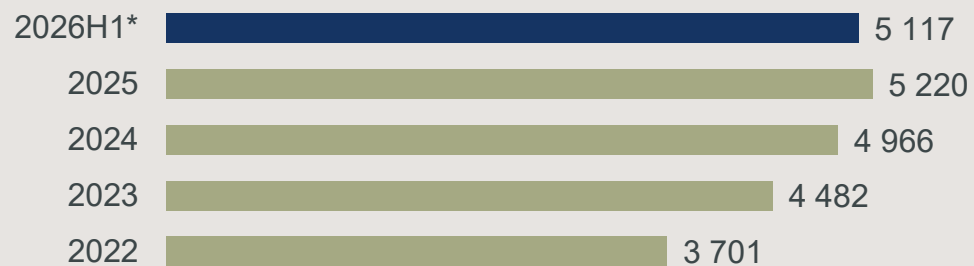
EBITDA (USDm)



COMPOUNDED ANNUAL GROWTH RATE



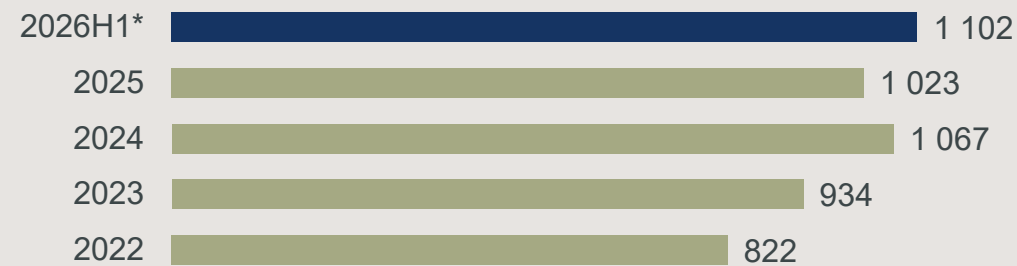
REVENUE (ZARm)



REVENUE
8,4%**

EBITDA
7,6%**

EBITDA (ZARm)



* Annualised
** 2022 as a base

STATEMENT OF FINANCIAL POSITION



	2026H1 USDm	2025 USDm	Comment
Assets			
Total non-current assets	246.4	241.2	
Total current assets	199.2	192.6	Current ratio of 1.92 (2025:1.69)
Total assets	445.6	433.8	Working capital days below 100 days
Equity and liabilities			
Equity	226.7	219.9	
Non-controlling interest	21.8	21.9	
Total equity	248.4	241.9	
Liabilities			
Total non-current liabilities	93.2	77.8	Gearing ratio 14.9% (2025:9.1%)
Total current liabilities	103.9	114.1	
Total liabilities	197.1	191.9	
Total equity and liabilities	445.6	433.8	



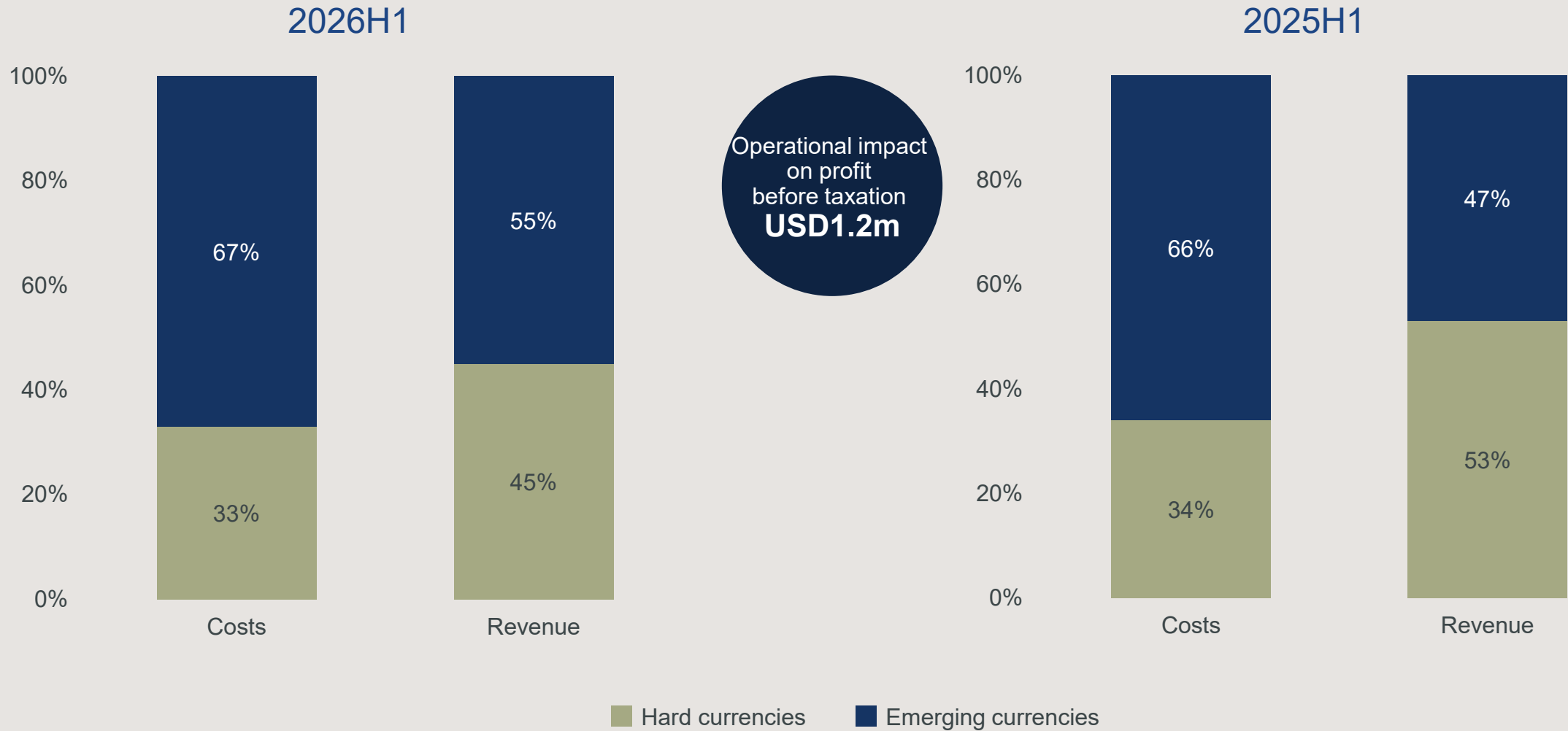
STATEMENT OF COMPREHENSIVE INCOME



	2026H1 USDm	2025H1 USDm	Comment
Revenue	155.8	133.2	Revenue increased by 17.0%
Cost of Sales	(109.5)	(92.9)	
Gross Profit	46.4	40.3	
Other operating income	1.4	5.2	
Other operating expenses	(21.6)	(18.9)	ERP cost to the value of USD4.0 million
Operating profit	26.2	26.6	
Investment income	0.8	0.3	
Fair value adjustments	0.1	0.0	
Finance cost	(2.9)	(2.9)	
Share of profit/(loss) from equity accounted investment	0.3	0.2	
Profit before taxation	24.5	24.3	
Taxation	(7.1)	(6.2)	
Profit for the year	17.4	18.1	

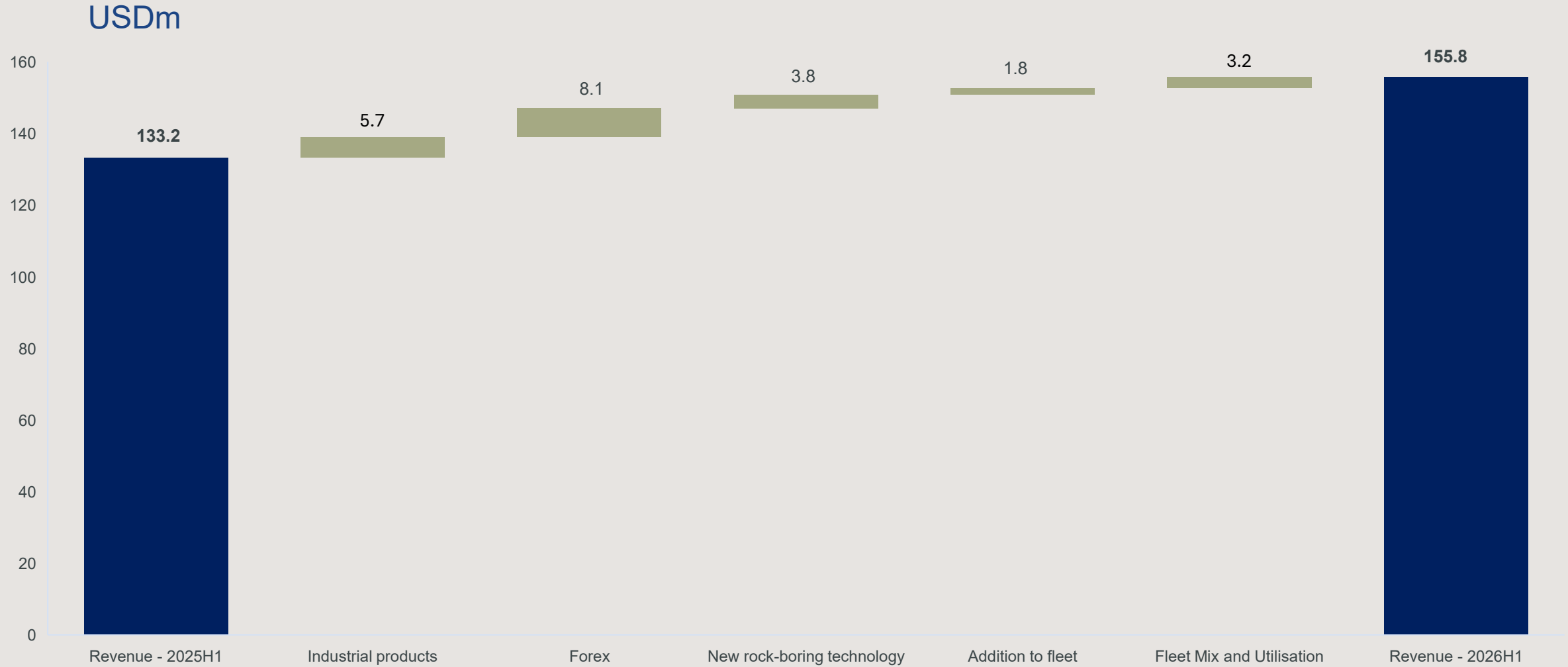


IMPACT OF CURRENCY ON PROFIT BEFORE TAXATION





REVENUE WATERFALL BREAKDOWN

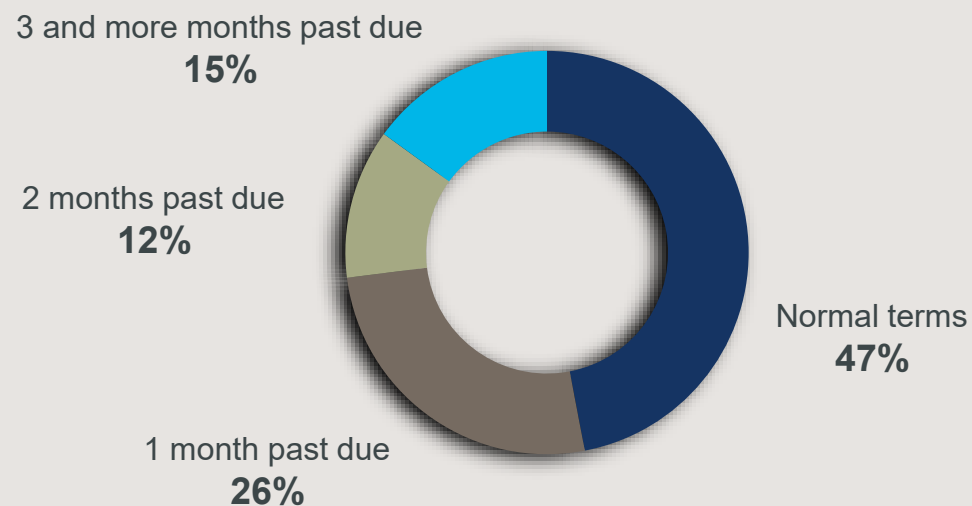


WORKING CAPITAL BREAKDOWN



	2026H1 USDm	2025 USDm	Movement
Inventory	56.6	54.1	(2.5)
Trade and other receivables	93.0	85.5	(7.5)
Trade and other payables	66.3	74.4	(8.1)

Trade receivable ageing



BALANCE SHEET RATIOS



	2026H1	2025H1(*)	2025H1(**)	2025
Return on equity (PAT)	14.0%	16.3%	12.1%	10.0%
Return on capital employed (EBIT)	15.3%	20.8%	17.5%	14.5%
Return on capital employed (EBITDA)	20.6%	21.9%	21.9%	17.9%
Working capital ratio (days)	97.5	71.2	71.2	81.5
Gearing ratio (net debt/equity)	14.9%	10.5%	10.5%	9.1%

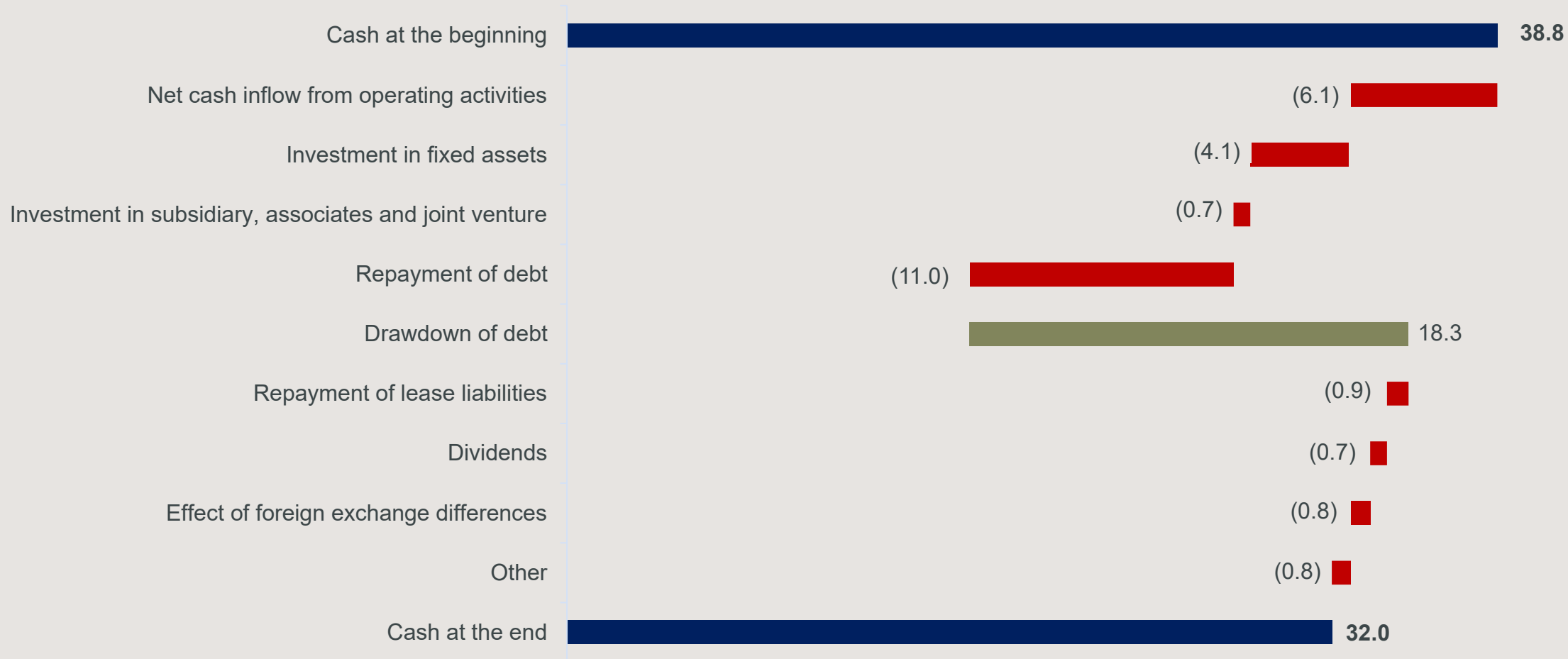


(*) Annualised
(**) Normalised

CASHFLOW WATERFALL

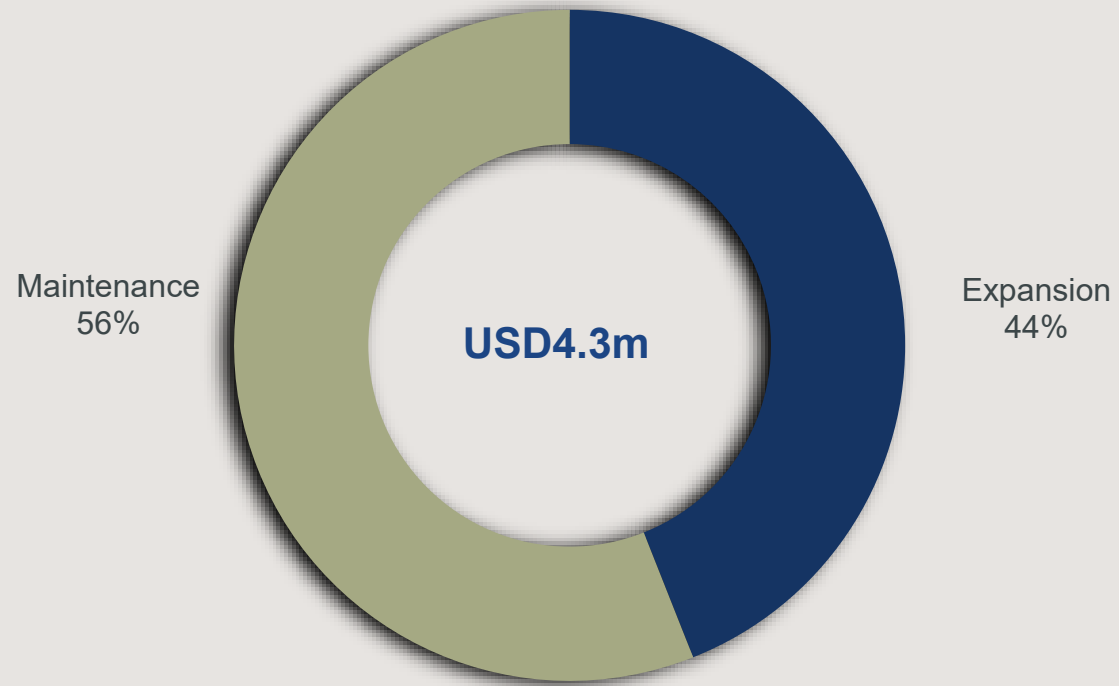


USDm



Cashflow waterfall for current reporting period

CAPITAL SPEND



CLOSING

Q&A



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MASTER DRILLING GROUP LIMITED

Registration number: 2011/008265/06

Incorporated in the Republic of South Africa

JSE share code: MDI

ISIN: ZAE000171948

LEI: 37890095B2AFC611E529

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Daniël (Danie) Coenraad Pretorius

André Jean van Deventer

Gareth Robert Sheppard

Chief executive officer and founder

Financial director and chief financial officer

Alternate Director to Daniël (Danie)

Coenraad Pretorius

Non-executive

Hendrik (Hennie) Roux van der Merwe

Andries Willem Brink

Akhter Alli Deshmukh

Hendrik Johannes Faul

Mamokete Ramathe

Chairman and independent non-executive

Independent non-executive

Independent non-executive

Independent non-executive

Independent non-executive

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